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#### **Research** Careers









A strategy for success

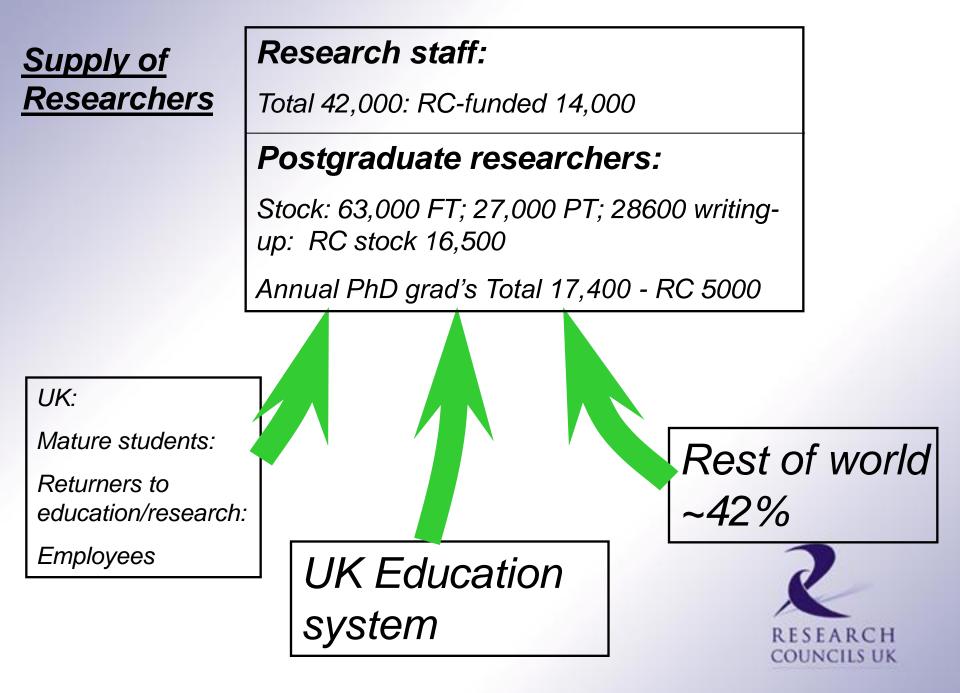




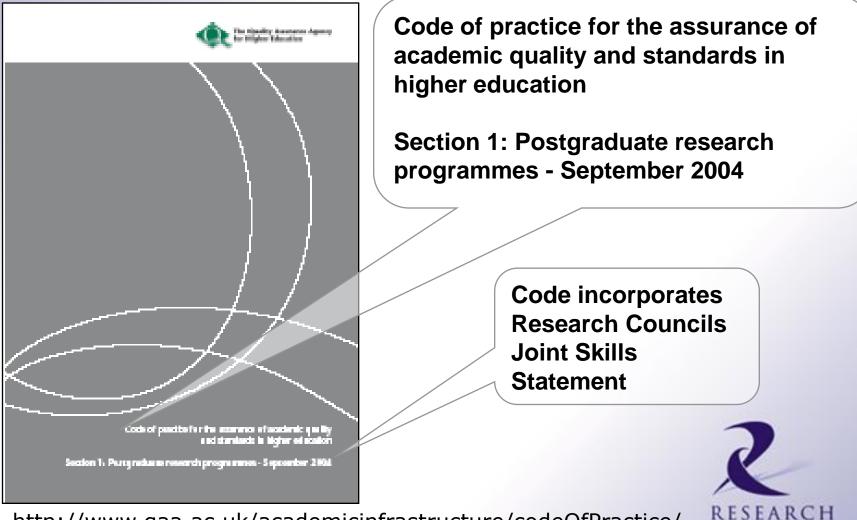
"The product that the PhD researcher creates is not the thesis – vital though that is to their subject area through the creation of original knowledge – no, the product of their study is the development of themselves"



Gareth Roberts



# **QAA: Code of Practice - 2004**



COUNCILS UK

http://www.qaa.ac.uk/academicinfrastructure/codeOfPractice/





The European Charter for Researchers

The Code of Conduct for the Recruítment of Researchers





"In endorsing the principles, we, the signatories, hereby adopt the principles of the European Charter for Researchers And Code of Practice for the Recruitment of Researchers"

## Implementation of Concordat = implementation of C&C:

- Both aim to make research an attractive career ... to stimulate economic and employment growth.
- Both refer to individual researchers rights and obligations.
- Both counter fragmentation of research careers at connecting levels.
- Both aim to make the most of scientific potential through people.







- **A.** Recruitment and Selection
- **B.** Recognition and Value
- **C.** Support and Career Development
- **D.** Researchers Responsibilities
- E. Diversity and Equality
- **F.** Implementation and Review

### C. Support and Career Development

The Concordat

Principle 4

The importance of researchers' personal and career development, and life long learning, is clearly recognised and promoted at all stages of their career. to Support the Career Development of Researchers



Higher Education Awards 2007 Winner: University of St Andrews



Bristol University Case study



- "tell the government Roberts funding is working and I can prove it!"
- Two awards:
  - IFTDO International award for University's Positive Working Environment initiative
  - Times Higher Education Outstanding Human Resource Initiative Award
- Staff engagement boosts research at the University of Bristol
  - initial findings of an HR project suggested "a correlation between positive employee engagement and Research Assessment Exercise (RAE) success".
  - Positive engagement' survey available to all HEIs

## D. Researchers Responsibilities

Principle 5

Individual researchers share the responsibility for and need to pro-actively engage in their own personal and career development, and life long learning.





to Support the Career Development of Researchers





## E. Diversity and Equality

Principle 6

Diversity and equality must be promoted in all aspects of the recruitment and career management of researchers.







# UK Resource Centre for Women in SET

- Returners
- Good Practice
- Database of Women in Science
- Research
- Communication Events Newsletters etc

"Annual Review demonstrates that the UKRC now represents the largest coordination of knowledge, effort and funding focusing on the participation and position of women in SET that has possibly ever taken place in the UK"

RESEARCH COUNCILS UK

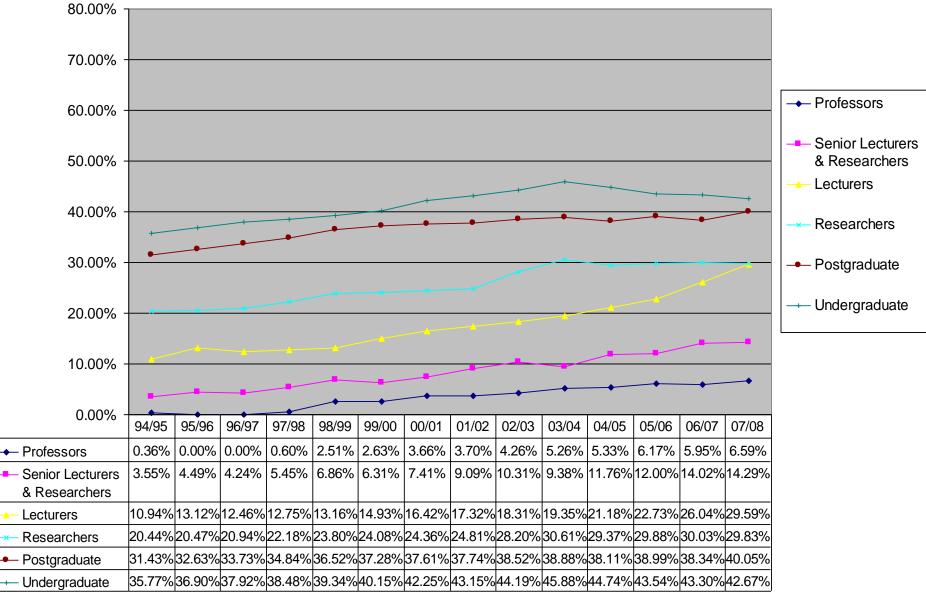
# Raising the Profile of Women Scientists & Engineers within the Media





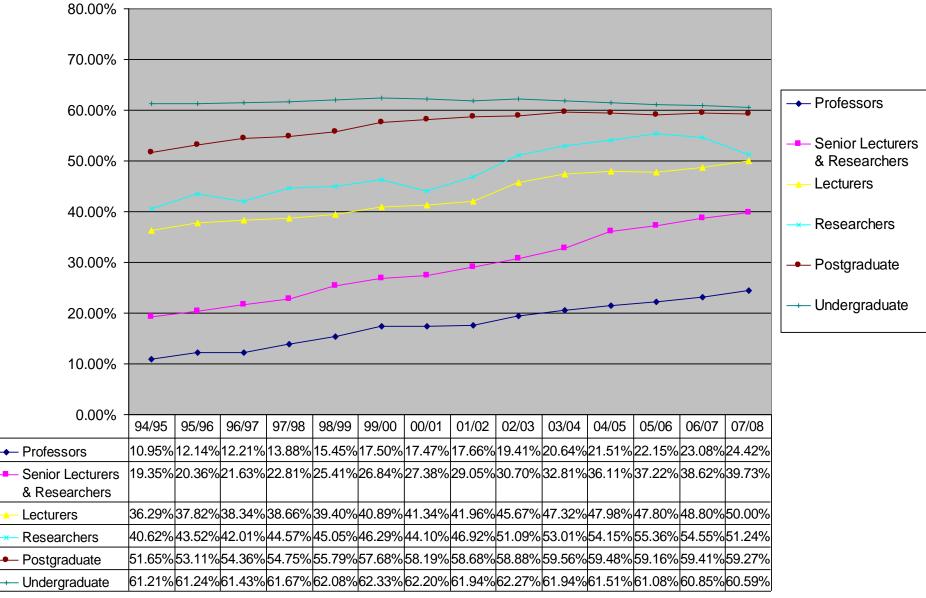
#### % Female Staff - Life Sciences 80% Professors 70% 60% Senior Lecturers 50% & Researchers 40% ---- Lecturers 30% 20% 10% 0% --- Postgraduate $\mathcal{O}_{(A)}^{(A)} \mathcal{O}_{(A)}^{(A)} \mathcalO_{(A)}^{(A)} \mathcalO_{(A)}^{(A)} \mathcalO_{(A)}^{(A)} \mathcalO_{(A)}^{$ Undergraduate Academic Year

#### % Female Staff - Chemistry



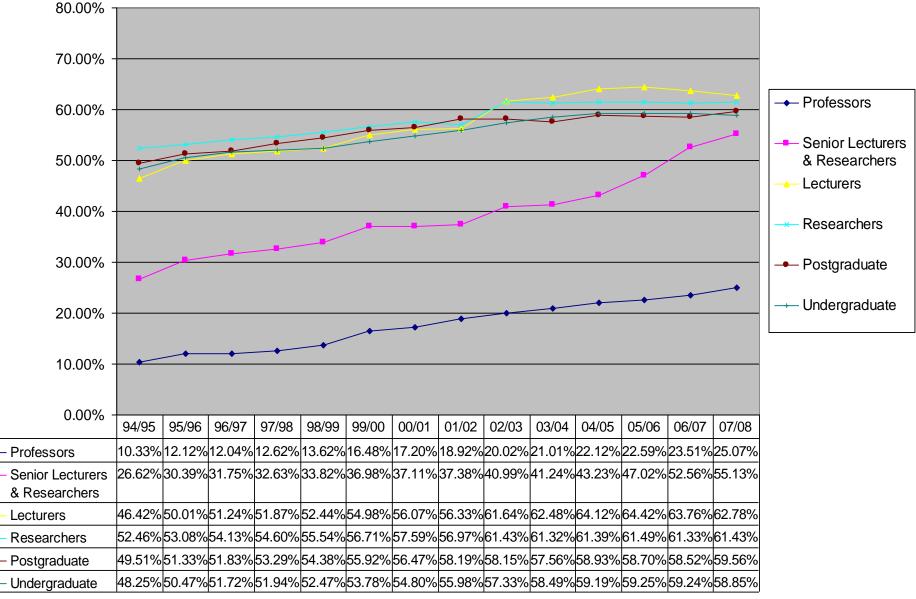
**Academic Year** 

#### % Female Staff - Arts & Humanities

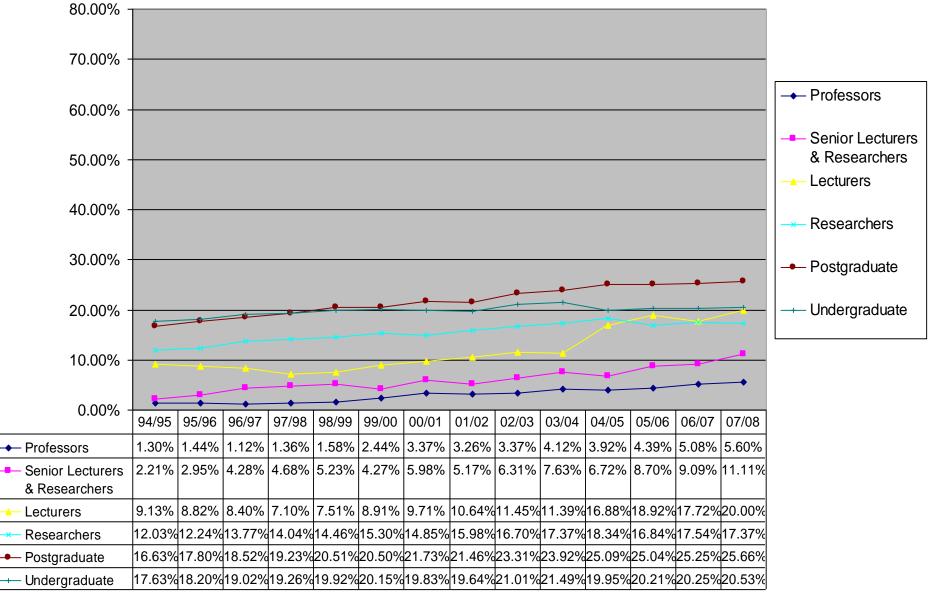


**Academic Year** 

#### % Female Staff - Medicine



% Female Staff - Physics



**Academic Year** 

# Institute of Physics: Juno Code of Practice

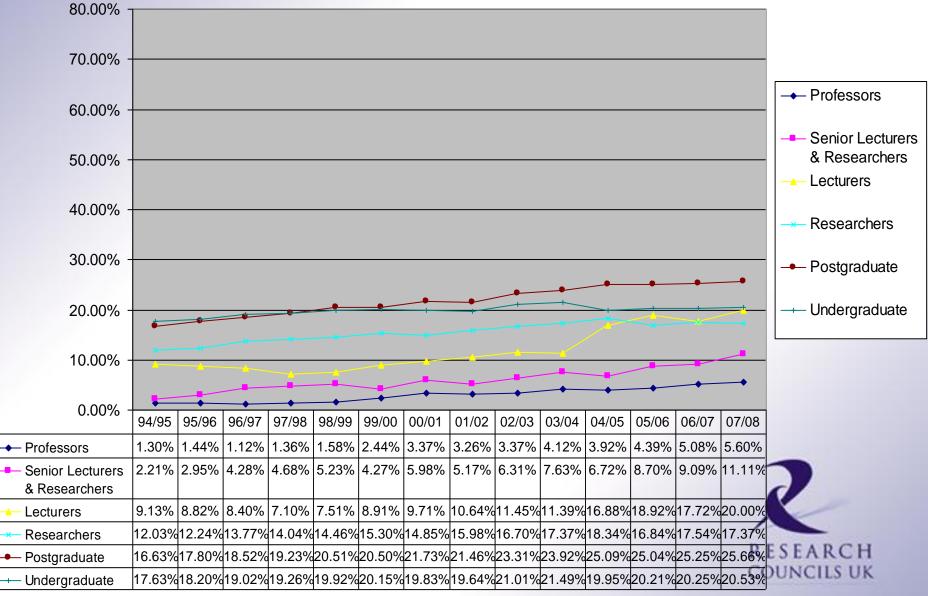
- Principle 1: A robust organisational framework to deliver equality of opportunity and reward.
- Principle 2: Appointment, promotion and selection processes and procedures that encourage men and women to apply for academic posts at all levels.
- Principle 3: Departmental structures and systems that support and encourage the career progression of all staff and enable men and women to progress and continue in their careers.

OUNCIES UK

# Institute of Physics: Juno Code of Practice

- Principle 4: Departmental organisation, structure, management arrangements and culture that are open, inclusive and transparent and encourage the participation of all staff.
- Principle 5: Flexible approaches and provisions that encompass the working day, the working year and a working life in SET and enable individuals, at all career and life stages, to maximise their contribution to SET, their department and institution.

% Female Staff - Physics



**Academic Year** 

# F. Implementation and Review

#### Principle 7

The sector and all stakeholders will undertake regular and collective review of their progress in strengthening the attractiveness and sustainability of research careers in the UK.









Incorporating the UK GRAD Programme and UKHERD



Incorporating the UK GRAD Programme and UKHERD

# **Vision and aims**

- For the UK to be world-class in supporting the professional development of researchers and researcher careers
- Championing the development and implementation of effective policy
- Enhancing higher education provision through sharing practice and resource
- Providing access to development opportunities and resources
- Building an evidence base to support the researcher development agenda

## A virtuous circle for researcher training



Roberts Money £22M

**Practice sharing** 

Policy Forums Regional hubs

Reports and feedback

#### Framework

The Concordat Roberts Recommendations QAA Code of Practice





Incorporating the UK GRAD Programme and UKHERD

# **Researcher Development Framework**

- 5 levels from ECR→ Star Researcher
- Details attributes/competences at each level
- Currently open for consultation
- May replace/encompass Joint Skills
  Statement



# **RCUK Joint Skills Statement**

Seven 7 categories – 35 topics:

- Research skills and techniques(6 topics)
- Research Environment (7 topics)
- Research Management (3 topics)
- Personal effectiveness (7 topics)
- Communication skills (5 topics)
- Networking and teamworking (3 topics)
- Career management (4 topics)
- Published in QAA Code of Practice: Postgraduate Research Programmes

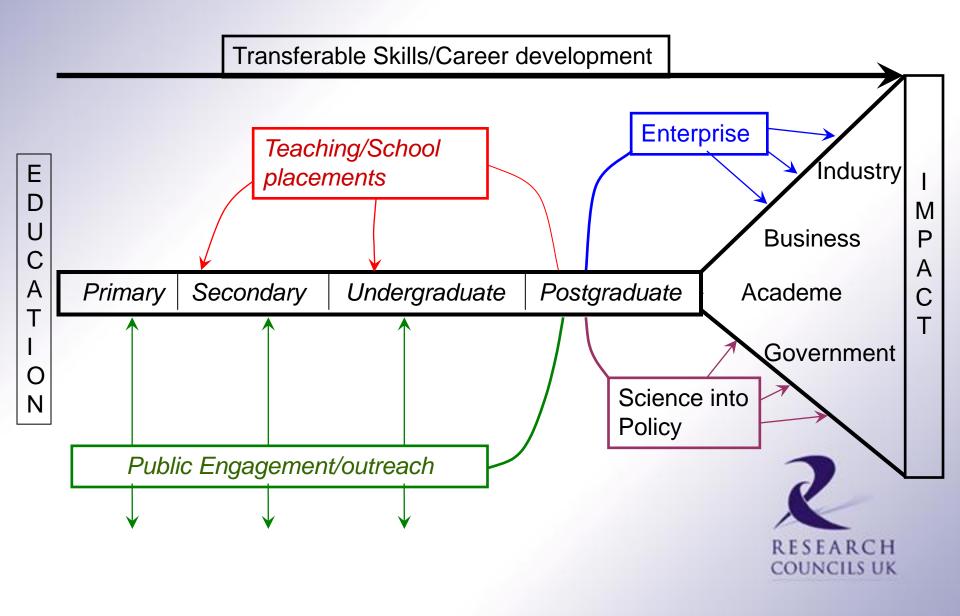
Transferable skills

competence

Research



### Researcher skills: acquisition and impact



### How are we doing?

Reports in 2007/08:

- Recruiting PhDs: what works?
- Pathways to the Future: the Early Careers of Researchers
- Employers' views of research skills
- HE Debate reports for Government

**Recommendations include:** 

- a more coherent national framework for research careers & better management of early careers
- allow greater independence earlier
- Employers and careers services need to continue to target postdoctoral researchers as a distinct cohort
- Better links between researchers and employers, particularly networking & internships
- Better careers' advice & job search skills for PhDs